## **SCION RECOGNISES**

That 40% of forested land is owned by Māori and is increasing

Māori forested assets exceed \$2 billion

Māori enterprises added an estimated \$10.3 billion in value to New Zealand in 2010

Māori aim to realise greater value from their resources

Māori are the only assured stakeholder in land in 100 years time

Māori aspire to build businesses along the whole value chain and build stronger economic and social outcomes

The principles of Māori expressed in kaitiakitanga

The principles of Te Tiriti o Waitangi/ Treaty of Waitangi

Te Arawa are tangata whenua for Scion's corporate offices

## 101 Commercial forestry potential

realised

102 Solid wood processing competitiveness improved

# 103 Expanded opportunities in fibre, pulp and

biochemicals

104 Increased energy security

#### 105

Minimising risk to New Zealand's forests and forest products

106

Assuring licence to operate



Economic, social and cultural needs of Māori are met by incorporating Scion's science and innovations to:

- Create new Māori businesses building on their biological assets;
- Establish new forests and land uses; and
- · Build new value chains.

Scion is respected as an authoritative source of information supporting Māori in achieving their aspirations

Vision Mātauranga is incorporated in all Scion programmes

### WHAT ARE THE LEADING INDICATORS OF SUCCESS?

Māori are actively partnering and investing alongside Scion into programmes that meet the needs of both partners

Māori and Scion staff work in each other's organisations and share knowledge

Increased Government investment into programmes at Scion that support Māori aspirations

### **PLAN ASPIRATIONS**

To enable each Māori landowner to benefit from the economic, environmental and cultural development of their assets

That Scion will have supported Māori to contribute to the economy at least \$2.6 billion greater than 'business as usual' in 2040

# **FORM RELATIONSHIPS TO ENABLE STRATEGY**

Nga Rangatira

Te Tumu Paeroa

lwi engaged in growing the bio-based economy

> Ministry for Primary Industries

Ministry of Business, Innovation and Employment

> Federation of Māori **Authorities**

> > Te Puni Kokiri

Department of Conservation

Key iwi influencers

#### **NURTURE PARTNERSHIPS TO DELIVER STRATEGY**

Scion and Māori partner to:

- Identify opportunities;
- Develop the pathway to realise those opportunities; and
- Deliver mutually successful outcomes

# **COMMUNICATE FOR MUTUAL UNDERSTANDING**

Kanohi ki te kanohi and kanohi kitea

Clear expectations and delivery

Communicate in a form that accounts for the needs and expectations of Māori

Scion's science and innovation programmes incorporate Vision Mātauranga

# **INCREASE SCION'S CAPACITY** TO WORK WITH MĀORI

Shape Scion's 'look and feel' to facilitate working with Māori

Extend Scion's collaborative networks

Build relationships with local schools to inspire careers in science and innovation that will support Māori asset development

Provide Scion staff opportunity to develop their knowledge of tikanga and te reo, and confidence to partner with Māori (L&G 7)